				Co	MPE	TENC	CY IN	VENT	ORY	′ - От	HERS PROFILE
Sten	1	2	3	4	5	6	7	8	9	10	PEOPLE FOCUS
8	•	•	•	•	•	•	-	-	—	•	Relating to Customers - Quickly builds rapport and easily establishes relationships with customers. Relates well to different types of customer; listens and gets on with them.
10	•	•	•	•	•	•	•	•	-	-	Convincing - Presents the key points of an argument persuasively. Negotiates and convinces others. Changes people's views and influences their decisions.
9	•	•	•	•	•	•	•	-	-	—	Communicating Orally - Speaks confidently and fluently. Talks at a suitable pace and level. Holds others' attention when speaking.
10	•	•	•	•	•	•	•	•	-		Communicating in Writing - Writes fluently, clearly and concisely. Adapts own written communication style to suit others.
7	•	•	•	•	•	-		-	•	•	Team Working - Fits in with the team. Develops effective and supportive relationships with colleagues. Is considerate towards them and creates a sense of team spirit.
Sten	1	2	3	4	5	6	7	8	9	10	INFORMATION HANDLING
9	•	•	•	•	•	•	•	-	-	—	Fact Finding - Knows where to find relevant information. Checks facts and data. Retrieves and absorbs information quickly.
9	•	•	•	•	•	•	•	-	-	-	Problem Solving - Identifies potential difficulties and their causes. Generates workable solutions and makes rational judgements.
10	•	•	•	•	•	•	•	•	-		Business Awareness - Is aware of competitor activity and market trends. Is profit conscious and appreciates the commercial impact of own work on profits.
6	•	•	•	•	=	-	<u> </u>	•	•	•	Specialist Knowledge - Has background knowledge and a thorough grasp of products and services. Has expertise in own area.
Sten	1	2	3	4	5	6	7	8	9	10	DEPENDABILITY
1	-	<u> </u>	•	•	•	•	•	•	•	•	Quality Orientation - Provides a quality service. Maintains high professional standards and gets work right first time.
4	•	•	=	•	—	•	•	•	•	•	Organisation - Organises own time effectively and creates own work schedules. Prioritises and prepares in advance. Sets realistic time-scales.
2	-		-	•	•	•	•	•	•	•	Reliability - Is reliable; follows directions from supervisors and respects policies and procedures. Shows commitment to the organisation and task completion.
Sten	1	2	3	4	5	6	7	8	9	10	ENERGY
1		•	•	•	•	•	•	•	•	•	Customer Focus - Puts the customer first and is eager to please them. Works hard to meet customer needs and looks after their interests.
4	•	•	=	•	—	•	•	•	•	•	Resilient - Remains calm and self-controlled under pressure. Reacts well to change and stays positive despite setbacks. Keeps difficulties in perspective.
6	•	•	•	•	=	-	—	•	•	•	Results Driven - Gets results and willingly tackles demanding tasks. Sets and exceeds challenging personal targets.
7	•	•	•	•	•	=	•	<u> </u>	•	•	Using Initiative - Takes responsibility for own actions and makes decisions without referring to others. Acts on own initiative.
7	•	•	•	•	•	-		-	•	•	Consistency

CUSTOMER CONTACT

Norm Group: General Customer Service & Sales: Others